

EMPOWERING EFFICIENCY & ATTAINING ENERGY STAR EXCELLENCE



OUR SPEAKERS



Michael Braun

Director of Sustainability Engineering
Lilibridge Healthcare Services



Isela Rosales

Managing Director, Global Head of
Sustainability & Responsibility
Bridge Investment Group



Josh Schubert

Director of Energy Engineering
Conservice

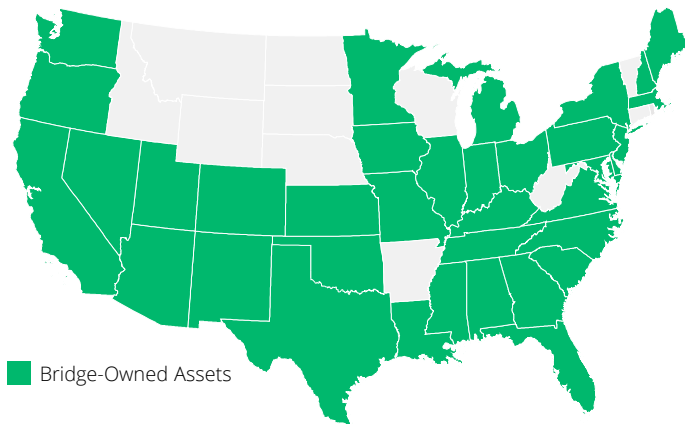
BRIDGE INVESTMENT GROUP

Bridge is a **leading alternative investment manager, diversified** across specialized asset classes, with approximately \$48.9B assets under management as of June 30, 2024.

With roots in asset enhancement and community revitalization, we combine our national reach with on-the-ground local **operating presence across 35 states.**

Our **real estate business** focuses on demographically driven areas with specialized in-house operating platforms in each: Workforce and Affordable Housing, Value-Add Multifamily, Single-Family Rental, Seniors Housing, Qualified Opportunity Zones, Office, Logistics Properties, Net Lease Industrial Income, Debt Strategies, and Agency Mortgage-Backed Securities.

Additionally, our Bridge Renewable Energy strategy provides solar and renewable energy solutions across the commercial real estate industry. Most recently, we expanded into middle-market Private Equity Secondaries with the acquisition of Newbury Partners.

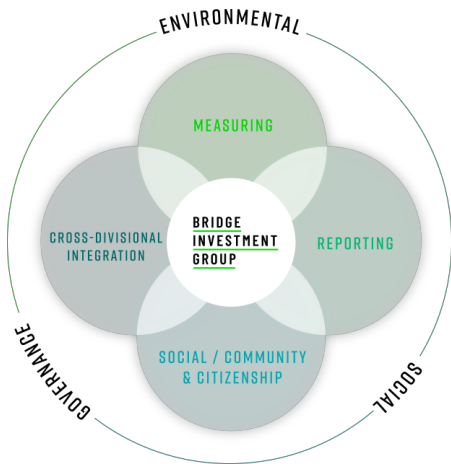


■ Bridge-Owned Assets

BRIDGE GLOBAL OFFICES

Salt Lake City | Atlanta | Charlotte | Dallas | Luxembourg | Orlando
New Jersey | New York | Newport Beach | San Mateo | Seoul | Stamford
Washington, D.C.

BRIDGE INVESTMENT GROUP






At Bridge, we view **Sustainability and Responsibility** as an imperative and are committed to integrating and operationalizing Environmental, Social and Corporate Governance (“ESG”) to improve decision-making and risk management.

Bridge Citizenship and Responsibility are also part of our firm’s culture and core principles. Furthermore, we seek to be an **industry leader in ESG practices** across our business and in our communities.

To better develop, implement, and assess our sustainability initiatives, we have strategically and deliberately engaged departments across our organization to **create a firm-wide ecosystem** dedicated to sustainability and responsibility.



BRIDGE'S 3 PILLARS OF SUSTAINABILITY

<p>ENVIRONMENTAL STEWARDSHIP</p> 	<p>We believe environmental responsibility is essential to ensuring the longevity and resilience of our firm, our properties, and the people and planet we serve.</p> <p>We seek to optimize the environmental building performance of our portfolios' properties through careful measurement and monitoring, technology upgrades, and efficiency measures that drive cost savings and reduced carbon footprints.</p> <p>Through our robust data management and reporting practices, we monitor energy and water usage, waste generation, and carbon emissions across Bridge strategies where data is available.</p>
<p>SOCIAL RESPONSIBILITY</p> 	<p>From our Diversity, Equity, Inclusion & Belonging programming to our steadfast commitment to our employees' success and well-being, Bridge relentlessly pursues social impact.</p> <p>We strive to provide our employees with robust benefits and mentorship programs to support their professional and personal development.</p> <p>At the corporate level, we seek to give back to the residents, tenants, and communities we serve through our Bridge Gives community engagement strategy, Bridge Ambassadors program, and Bridge Community Enhancement Initiative as well as ongoing resident and tenant engagement projects and events.</p>
<p>RESPONSIBLE GOVERNANCE</p> 	<p>Bridge is committed to the principles of responsible and sustainable corporate governance.</p> <p>Our Firm's Sustainability and Responsible Investment Policy guides our approach to sustainability, and our strategies implement customized sustainability strategies to best suit their needs.</p> <p>Our sustainability initiatives are led by our dedicated team and our internal multi-disciplinary Sustainability & Responsibility Steering Committee and Climate Change Task Force.</p> <p>Publish firmwide annual Sustainability & Responsibility and Climate Reports.</p>

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About Ventas

Together, we're invested in helping people live longer, healthier, happier lives

For more than 25 years, our team of experts has delivered outsized value through real estate that benefits a large and growing aging population. With a proven strategy and high-quality portfolio, we enable exceptional environments that support health and longevity through community, care and research.

Ventas is a leading S&P 500 real estate investment trust.¹

~18%

annualized total shareholder return since the beginning of 2000²

\$34B

enterprise value

~1,400

properties within the U.S., Canada and the UK

25+

years of operation

1. Information as of December 31, 2023.

2. Factset, for the period beginning January 1, 2000 and ending December 31, 2023.



Lillibridge Healthcare Services

Creating Exceptional Places of Care for Healthcare Providers and their Patients

Lillibridge Healthcare Services, a wholly owned property management and leasing subsidiary of Ventas, is dedicated to providing premium outpatient medical spaces. Our properties are strategically located near top-rated hospitals and medical centers, offering healthcare professionals the ideal environment to build thriving practices.



NATIONWIDE PRESENCE

Operating across 36 states, with a portfolio of over 400 medical office buildings, strategically located to serve diverse healthcare communities.



STRONG PARTNERSHIPS

Proudly partnered with over 1,000 leading health systems to deliver exceptional medical spaces that support patient care and provider success.



EXCEPTIONAL SERVICE

Our dedicated onsite property management teams maintain our buildings to the highest standards, promoting health, safety, and a superior experience for tenants and patients.



TENANT SATISFACTION

Ranked in the Elite 5 by Grace Hill - Kingsley Survey, consistently placing in the top quartile for tenant satisfaction, reflecting our commitment to excellence.



SUSTAINABILITY LEADERSHIP

Recognized by the U.S. Environmental Protection Agency as a top operator of ENERGY STAR certified medical office buildings, ensuring high standards of environmental responsibility and resource efficiency.



Conservice



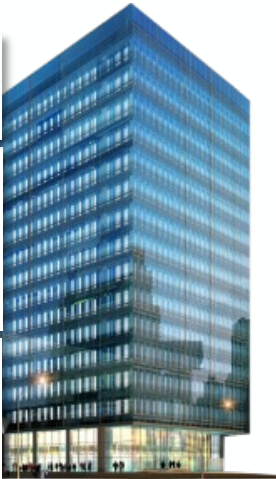
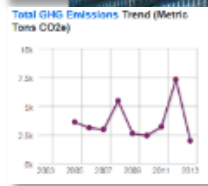
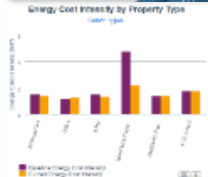
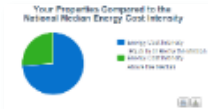
- Conservice is the largest utility management solutions provider in the US
- We manage utilities for over 7.3 million service points across the US
- Support ESG efforts for over 3 billion square feet and more than 31,000 properties around the world
- We're the leading ENERGY STAR certifier
 - Our teams supported over 1,000 ENERGY STAR applications in 2023
 - We've been an ENERGY STAR Partner of the Year since 2012
- GRESB Global Partner, ULI Greenprint Strategic Partner, Fitwel Champion



ENERGY STAR for Buildings & Plants

Delivering environmental benefits and financial value through superior energy efficiency.

Benchmark & Assess



Improve



Utility Genius Rebate Finder

ENERGY STAR®
Cash Flow Opportunity Calculator

Know when to finance energy efficiency projects



Earn Recognition



ENERGY STAR Certification for Commercial Buildings



Certification is available to buildings with an ENERGY STAR score of 75 or higher.

Application must be verified by a licensed professional engineer or registered architect.